Presentation of half year results to 31 March 2018 May 2018

Urban[&]Civic plc

Opening remarks

- Defining six months for the Group: sale of strong Stansted hotel asset for reinvestment in Priors Hall; selection at Manydown to open up new geography south and west of London; record speed for large residential consent at St Neots in Cambridgeshire
- EPRA NAV up 4.4 per cent to £458.8 million; EPRA NAV per share up 3.8 per cent to 316.0p
- 174 plot completions in the six months via 11 different housebuilders across three sites. Expect to exceed comfortably the 315 completions anticipated last December
- Large site discount represented a further £128 million at March 2018, equivalent to 88p per share against 68p per share at September 2017 (St Neots now included). Store of future reversionary value
- Our Master Developer model is becoming the reference for developing large scale residential projects, especially where public sector involved
- Came to market four years ago with 1¹/₂ strategic projects: now have eight
- Wellcome Trust further addition to top grade institutional partners
- 13 + per cent of all existing consented plots contracted or under offer with 15 different housebuilders across five sites
- Interim dividend approved at 1.3p per share; + 8 per cent over first half last year to reflect direction of travel



Transforming large site economics (revisited)

8 project chronology March 2018: accelerating across the hockey stick



Progress by numbers: operating at strategic scale

CBRE valuation⁵

	Ownership	Total units	Plot completions at March 2018	Units	Contracted	Under offer	Civic Living in delivery	Under licence, offer or in delivery	March 2018 per plot valuation	September 2017 per plot valuationM	lovement
Alconbury Weald	100%	5,000	102	4,898	391	375	138	18.5%	£27,500	£26,600	3.4%
Radiostation Rugby	50%	5,952	10	5,942	606	251	_	14.6%	£19,300	£18,100	6.6%
Priors Hall	100%	4,320 ¹	115	4,205	549	42	—	14.1%	£7,700	£7,700	0.0%
Newark	82.2%	3,150	—	3,150	237	—	—	7.5%	£6,800	£6,500	4.6%
Wintringham ²	33.3%	2,800		2,800	_	233		8.3%	£21,300	£14,000	52.1%
Consented		21,222	227	20,995	1,783	901	138	13.4%			
Waterbeach	DMA	6,500	—	6,500	_	_	_	0.0%			
Manydown ³	25%	3,500	_	3,500	_	_		0.0%			
Allocated		10,000	—	10,000	_	_	—	0.0%			
Alconbury – Grange Farm ⁴	100%	1,500	_	1,500	_	_	_	0.0%	£22,400	£18,700	19.8%
Calvert	Promotion and option	5,000		5,000	_	_		0.0%			
Strategic sites total		37,222	227	37,722	1,783	901	138	7.5%			

1 Priors Hall entry is pro rata to aquisition cost (¹ unsold units at acquisition out of a total consent of 5,095).

3 Selected by Basingstoke and Deane and Hampshire County Councils with Wellcome Trust; land allocated.

4 Minimum 1,500 unit allocation in emerging Local Plan.

2 CBRE valuation follows Resolution to Grant outline consent in March 2018.

5 CBRE valuation is per unserviced plot (blended)

December 2017 projections revisited: adding extensions



Financial highlights

	31 March 2018	31 March 2017	30 September 2017	12 month increase	6 month increase
EPRA NAV	£458.8m	£424.5m	£439.3m	8.1%	4.4%
EPRA NAV per share	316.0p	293.0p	304.4p	7.8%	3.8%
EPRA triple NAV per share	302.4p	282.8p	292.3p	6.9%	3.5%
Profit before tax	£10.1m	£4.2m	£7.9m	140.5%	27.8%
Dividend per share	1.3p	1.2p	3.2p	_	_
Total Shareholder return	19.4%	6.6%	16.0%	12.8%	3.4%
Look-through gearing- EPRA NAV basis	22.9%	11.8%	21.3%	11.1%	1.6%
Plot completions ¹	174	28	52	—	_

1 Includes 115 post acquisition completions in respect of our Priors Hall site, 49 from Alconbury and ten at Rugby.

- Turnover +163% to £84.0m (£49m disposal proceeds from Stansted)
- Gross profit +51 per cent to £11.6m
- 81 per cent of property portfolio now in strategic sites (45 per cent in Alconbury)
- Property revaluations account for 18.8p of the EPRA NAV uplift
- Homes England borrowings now account for over 75 per cent of debt drawn

Summarised income statement

£m	6 months to 31 March 2018	6 months to 31 March 2017	Comments
Revenue	84.0	31.9	Trading and residential property sales, rental and other property income
Gross profit	11.6	7.7	Profits on trading and residential property sales, rental and other property profits
Administrative expenses	(7.1)	(5.9)	Net of capitalised costs
IFRS valuation movements	5.6	3.0	Revaluation of investment properties
Other	0.0	(0.6)	Finance cost net of share of post tax profit from joint ventures
Profit before tax	10.1	4.2	
Tax	(1.2)	(0.2)	Current and deferred tax
Profit after tax	8.9	4.0	

Summarised balance sheet as at 31 March 2018

£m	31 March 2018	30 September 2017	Comments
Property interests	516.5	502.4	Investment , PPE and trading properties, plus overages and minimums (wholly owned or in JV)
Cash	14.7	12.2	
Borrowings	(104.3)	(93.9)	
Deferred tax liability	(2.6)	(1.5)	
Working capital	(44.1)	(47.3)	
IFRS net assets	380.2	371.9	
EPRA adjustments – property	72.7	61.8	Trading properties
EPRA adjustments – tax	5.9	5.6	
EPRA net assets	458.8	439.3	

Property analysis - March 2018 EPRA valuations

EPRA carrying values - by segment

EPRA carrying values - by asset





Movements in EPRA NAV per share: +3.8per cent



Borrowings and loan maturity



Loan maturity analysis

Gearing

	Commitments ¹ £m	Drawn facilities² £m	Undrawn facilities £m	IFRS basis	Look-through IFRS basis	Look-through EPRA basis	All-in cost of borrowing	Maturity years
At 30 Sept 2017	172.0	121.6	50.4	22.0%	25.2%	21.3%	2.9%	5.3
Repayments and drawdowns	(30.0)	(9.7)	(20.3)					
New loans	46.2	28.6	17.6					
At 31 March 2018	188.2	140.5	47.7	23.6%	27.7%	22.9%	3.1%	7.7

1 Facilities allow for roll up of interest - included within commitment total.

2 Subsidiary borrowings £106.0m; joint venture borrowings £34.5m.

Alconbury 2013

2018 Alconbury

- 391 plots contracted
- 375 plots under offer
- 138 plots in delivery
- 121 completions to date
- 50 reservations and exchanges





2018 Alconbury

THAT

Nine Man

Same all frenties and

Enterprize zone

1 million sq.ft commercial constructed

2.3 million sq.ft remaining





1. Salar



2018 **Rugby**

- 616 plots contracted
- 251 plots under offer
- 20 completions to date
- 42 reservations and exchanges











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Newark 2016

2018 **Newark**

- 237 plots contracted
- 10 completions
- 21 reservations and exchanges



Bellway





2018 Priors Hall

- 664 plots contracted
- 42 plots under offer
- 134 completions to date
- 95 reservations and exchanges





Wintringham

2,800 units Resolution to Grant in 20 weeks



²² Partnering with Nuffield Trust / Oxford University

Waterbeach

6,500 units

Planning Performance Agreement for September Committee date



Manydown

Outline application submitted for 3,500 units (phase 1)

Potential to increase to 8,000



Urban&Civic populating the CaMkOx corridor Calvert



Commercial, Catesby, Civic Living

Commercial

- Stansted Hotel sold October 2017 for £48.3m to Legal & General (additional £1.1m due subject to operational performance over next two years)
- Feethams sold November 2017 for £21.8m
- Skelton sold January 2018 for £7.4m
- Manchester New Square JV arrangements with Greater Manchester Pension Fund completed April 2018 - at historic book plus £8.8m refund of preliminary monies spent

Catesby

- £1.2m contribution to EPRA NAV (after write-offs of £1.7m and overheads of £1.2m)
- Current unrealised EPRA uplifts of 9.3m; on balance sheet value of £31.5m
- +10,500 plot pipeline, but appeals more commonplace

Civic Living

- Apartment led self delivery to capture additional margin and absorption
- On site at Alconbury delivering 138 units
- First sales Autumn 2018



CGI - Manchester New Square





Europa Way

Parcel 4 - Alconbury

Planning environment, forthcoming NPPF revisions and Master Developer model resilience

- Planning environment tougher for conventional sites: number of units allowed on appeal in the last 12 months is less than half 2015/March 2016
- Despite all impressions to the contrary, outline planning on sites above 100 units may have peaked for a while (certainly the trajectory has altered) broadly more challenging for Catesby and beneficial for Urban&Civic strategic projects
- Help to Buy Equity Loan (introduced April 13) is the equivalent of shared ownership outside London; 32 per cent of new sales since introduction. New house premium at 17 per cent vs long run average around 15 per cent
- Land market still relatively benign but evidently tightening in high demand areas
 Fastest sales increases for Urban&Civic are in lower value locations, Newark and Priors Hall
- NPPF revisions look set to broaden affordable rental categories. Large projects carry land price advantage for build to rent, once location is established
- · Beginning to see references from major housebuilders regarding a move to more strategic sites
- Annual minimums + wholesale carrying values mitigate Urban&Civic exposure to house price risk
- Effectively five years forward sold on contracted parcels at our minimum receipts:
 2,684 (13 per cent + of consented) plots currently contracted or agreed with 19 housebuilder parties (15 different housebuilders)
- Minimums are above current equivalent book value: on another measure, 10 per cent fall in house prices would still result in 2x existing book receipts



Wholesale to retail: a store of reversionary value

Large site discount at 31 March 2018



Total large site discount: £128 million or 88p per share

²⁸ All figures are from CBRE

Houlton Meadows: 2018 evidence of large site discount



Adjoining land parcel (part of the original outline application at Rugby but outside Aviva JV ownership area) sold in January 2018 styled as Houlton Meadows to major UK housebuilder for £55,000 per unserviced plot.

memo March 2018 Urban&Civic carrying value £19,300 per plot

Conclusion

- Clear direction of travel: 31 March 2018 EPRA NAV + large site discount = 404p per share. up over 8 per cent on 30 September 2017
- Urban&Civic now has interests in more than 31,000 approved or allocated residential plots across seven strategic projects with good demographics outside the M25 within commuting distance of London; with a further 6,000+ plots in the kitchen
- Calvert a new addition. Identified as a potential new major settlement by the National Infrastructure Commission, reporting to the Department of Transport and the Ministry of Housing, Communities and Local Government
- 81per cent of the property balance sheet invested in strategic projects: that number is not going down
- Priors Hall trading ahead of acquisition forecasts; first external valuation in September 2018
- Priorities are for further multi-channel delivery on existing consented projects + bringing Waterbeach and Manydown on stream. Arguably the two strongest locations of all existing projects
- The business model looks increasingly scalable



Appendices

Site stati	Gross	NDAs - residential co	NDAs - ommercial	Homes	Employment	Formal open spaces and sports pitches (hectares)	Schools	Other	Housebuilders	Connectivity
Alconbury Weald	1,063	338	163	5,000	290,000 m ²	21	3 primary, 1 secondary	,	Hopkins Homes, Morris, Redrow, Civic Living	55 mins to London under 1 mile from A1 (M) and A14
AW Grange Farm	362			1,500						
RadioStation Rugby	1,170	363	36	5,952	120,000 m ²	24	3 primary, 1 secondary	new link road; 14 km of footpaths; 1 district centre and 3 local centres; 2,900 m2 of community facilities; 8 GP surgery; network of cycle paths		50 mins to London; 35 mins to Birmingham; under 1 mile from M1, 4 miles from M6 and under 1 mile from Daventry International Rail Freight Terminal
Newark	694	172	110	3,150	186,000 m ²	7	1 primary	new link road, 2,900 m ² community facilities	Avant, Bellway	1 hour 30 mins to London; 30 mins to Nottingham; 1 mile from A46 and A1 (M)
Priors Hall	965	281	13	4,320	25,000 m ²	26	3 primary, 1 secondary	District centre & 2 local centres , network of footpaths and cycleways countty park	Barratt Homes & David Wilson Homes, KierHomes, Taylor Wimpey, Francis Jackson Homes, Jelson Homes, Larkfleet Homes, Lodge Park	70 mins to London; 30 mins to M1
Waterbeach Barracks	716	375	13	6,500	27,000 m ²	24	3 primary, 1 secondary	Park & ride; health centre		70 mins to London; 3 miles to Cambridge Science Park adjacent to A10
Wintringham St Neots	400			2,800	63,500 m ²	10	2 primary	9 km of cycle ways		Under 50 mins to London; less than 3 miles to M1
Calvert	785			5,000						On the intersection of HS2 and Varsity line
Manydown	794	271	3	3,500	6,000 m ²	25	2 primary, 1 secondary	1 health care centre, 2 community centres, sports hall, country park		45 mins to London

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Site progress plans - AW



Site progress plans - Rugby

Parcel 1 – Davidsons Homes

- 250 units
- 18.5 acres
- On site: Q4 2016
- First completion: Q4 2017

Parcel 2 – Morris Homes

- 180 units
- 15.0 acres
- On site: Q3 2017
- First completion: Q2 2018

Parcel 3 – Crest Nicholson

- 186 units
- 11.8 acres
- On site Q3 2017
- First completion: Q2 2018

St Gabriel's CofE Academy primary school

Dollmans Farm

- Visitors centre
- Tuning Fork Cafe
- Community building
- Project Office

KP3-under offer

- 251 units
- 23.15 acres
- On site: Q4 2018
- First completion: Q2 2019



Site progress plans - Priors Hall

Francis Jackson Homes

- 53 units
- 18 units complete

David Wilson Homes

- 34 units
- All units complete

Barratt Homes

- 91 units
- All units complete

Taylor Wimpey

- 130 units
- 91 units complete

Larkfleet Homes

- 144 units
- 49 units complete

Corby Business Academy

Primary School and Community Centre

Corby Enterprise Centre

Lagan Home

- 279 units
- All units complete



Site progress plans - Newark

Parcel 2 – Bellway Homes

- 64 units
- 4.2 acres
- On site: Q1 2018
- First completion: Q3 2018

- On site: Q4 2018



Outlook: Savills forecasts broadly unchanged since Autumn



37 Source: Savills Research – UK Housing Market update - May 2018. These forecasts apply to average prices in the second-hand market. New build values may not move at the same rate. Bracketed figures represent previous Savills forecast in Autumn 2017.

UK quoted housebuilder land bank

	Period	Plots	Average sales price	Cost per plot	land % AP
Barratt	HY – 31 Dec 17	88,946	£281,000	£48,700	18.3%
Bovis	FY – 31 Dec 17	17,096	£293,000	£53,000	18.0%
Persimmon	FY – 31 Dec 17	98,445	£213,321	£27,474	16.1%
Bellway	HY – 31 Jan 18	40,238	£275,945	£62,000	Not stated
Redrow	HY – 31 Dec 17	27,600	£330,000	£73,000	20%
Taylor Wimpey	FY – 31 Dec 17	74,849	£264,400	£32,359	14.8%

Source: Company reports

Summarised income statement

£m	6 months to 31 March 2018	6 months to 31 March 2017	Comments
Revenue	84.0	31.9	Trading and residential property sales of £75.3m (including £8.5m Hopkins Homes sales, £7.8m housebuilder minimums, £1.0m housebuilder overages, £48.5m of Stansted disposal proceeds, Skelton sale proceeds of £7.4m and £2.1m of Catesby sales); rental and other property income of £8.7m ¹ .
Gross profit	11.6	7.7	Profits on trading and residential property sales of £11.3m (including commercial property sales of £8.9m). Also included are rental and other property profits of £0.2m, hotel profits of £0.9m and other profits of £0.9m, less write offs £1.7m.
Administrative expenses	(7.1)	(5.9)	Net of capitalised costs of £2.8m
IFRS valuation movements	5.6	3.0	Alconbury £4.9m and Bradford £0.7m
Other	0.0	(0.6)	Net finance costs of £1.1m, net of £0.7m share of post tax profit from joint ventures and other of £0.4m
Profit before tax	10.1	4.2	
Tax	(1.2)	(0.2)	Deferred tax movement
Profit after tax	8.9	4.0	

1 Comprises £4.3m hotel income; £3.6m of rental and other property income and £0.8m project management income.

Summarised balance sheet as at 31 March 2018

£m	31 March 2018	30 September 2017	Comments
Property interests ¹	516.5	502.4	100% owned £419.3m, through JVs £96.4m
Cash	14.7	12.2	
Borrowings	(104.3)	(93.9)	HE ⁶ loans £71.9m (Alconbury £31.2m, Newark £12.1m, Priors Hall £28.6m), Bradford £6.1m, RCF £27.0m, grant £1m (before accounting adjustments)
Deferred tax liability	(2.6)	(1.5)	Deferred tax asset of £3.3m less deferred tax liability of £5.9m
Working capital	(44.1)	(47.3)	Includes outstanding consideration in respect of Wintringham JV acquisition ± 9.1 m
IFRS net assets	380.2	371.9	
EPRA adjustments – property ⁵	72.7	61.8	Alconbury £39.4m², Rugby £9.1m³, Newark £(0.5)m, Catesby sites £9.3m, Wintringham £7.7m, Manchester sites £6.5m, other £1.2m
EPRA adjustments – tax	5.9	5.6	Add back deferred tax liability
EPRA net assets	458.8	439.3	

1 Alconbury £223.8m², Rugby £79.7m³, Newark £46.5m, Priors Hall £42.5m, Wintringham £14.0m⁴, Waterbeach £14.9m, Manchester sites £40.2m, Bradford £17.4m, Catesby sites £22.2m, Scottish land sites £4.8m, others £9.7m.

2 Alconbury - EPRA carrying value £263.2m - £223.8m on balance sheet, £39.4m EPRA adjustment.

3 Rugby - EPRA carrying value £88.8m - £79.7m on balance sheet, £9.1m EPRA adjustment. CBRE valuation £177.6m. 50per cent interest reflected.

4 Wintringham - EPRA carrying value £21.7m - £14.0m on balance sheet, £7.7m EPRA adjustment. CBRE valuation £65.0m. 33per cent interest reflected.

5 Includes revaluation of Alconbury and Rugby variable consideration classified as a financial asset.

6 HE- Homes England formerly known as Homes and Communities Agency.

Property analysis - EPRA valuation movement

£m	At 31 March 2018	Valuation movement	Expenditure	Acquisitions/ disposals/trade receivables	At 30 September 2017
Alconbury	246.9	7.0	18.4	(5.9)	227.4
Alconbury minimums and overages	16.3			(0.9)	17.2
Alconbury total	263.2	7.0	18.4	(6.8)	244.6
Rugby (50%)	77.9	2.3	6.7	(0.6)	69.5
Rugby minimums (50%)	10.9			0.4	10.5
Rugby total (50%)	88.8	2.3	6.7	(0.2)	80.0
Newark (82.2%)	38.7	1.6	2.3	(8.8)	43.6
Newark minimums (82.2%)	7.3	—	—	7.3	
Newark total (82.2%)	46.0	1.6	2.3	(1.5)	43.6
Priors Hall	36.9	_	0.4	36.5	_
Priors Hall overages	6.4	_		6.4	
Priors Hall total	43.3	_	0.4	42.9	_
Wintringham (33.3% interest)	21.7	7.7	0.1	—	13.9
Waterbeach	14.9	—	5.6	—	9.3
Manchester New Square	24.2	1.8	4.7	(0.2)	17.9
Manchester Deansgate	22.5	2.3	0.1	—	20.1
Bradford	17.4	0.7	0.8	—	15.9
Stansted	—	—	—	(48.3)	48.3
Feethams, Darlington	—	—	—	(21.6)	21.6
Skelton	—	—	—	(7.4)	7.4
Catesby	31.5	4.2	3.1	(3.4)	27.6
Scottish land sites	4.8	—	—	—	4.8
Other	10.9	(0.3)	2.0		9.2
EPRA valuations	589.2	27.3	44.2	(46.5)	564.2 ¹

41 1 Now includes Rugby minimums and overages previously classified as other working capital.

Valuation movement recognised in accounts

£m	Movement in period	Comments
Investment property	5.6	Alconbury up £4.9m, Bradford up £0.7m
IFRS total	5.6	
EPRA adjustments on sites sold	(10.8)	See property analysis – EPRA adjustments
EPRA adjustments on sites retained	21.7	See property analysis – EPRA adjustments
EPRA total	10.9	
Total valuation adjustments	16.5	

Property analysis - EPRA adjustments

£m	At 31 March 2018	Movement in period	At 30 September 2017
Stansted	_	(8.7)	8.7
Skelton	_	(1.1)	1.1
Catesby sites	_	(1.0)	1.0
Sites sold	_	(10.8)	10.8
Alconbury	39.4	2.1	37.3
Rugby	9.1	2.3	6.8
Newark	(0.5)	1.6	(2.1)
Wintringham	7.7	7.7	_
Manchester sites	6.5	4.1	2.4
Catesby sites	9.3	4.2	5.1
Other	1.2	(0.3)	1.5
Sites retained	72.7	21.7	51.0
Total EPRA adjustments	72.7	10.9	61.8

Administrative expenses

£m	6 months to 31 March 2018	6 months to 31 March 2017
Personnel costs	5.6	4.5
Share-based payment charge	1.8	1.6
Accommodation costs	1.0	0.6
Professional fees	0.6	0.9
Other	0.9	0.7
Gross administrative expenses	9.9	8.3
Capitalised to investment properties	(0.0)	(0.5)
Capitalised to trading properties	(2.8)	(1.9)
Capitalised administrative expenses	(2.8)	(2.4)
Net administration expenses	7.1	5.9

Bank and other borrowings

At 31 March 2018	Commitment £m	Drawn £m	Undrawn £m
In place:			
Priors Hall – 15 year infrastructure loan	46.6	28.6	18.0
Alconbury – ten year infrastructure loan	45.7	31.2	14.5
Rugby – ten year infrastructure loan	36.7	34.5	2.2
Newark – six year infrastructure loan	12.1	12.1	—
HE loans ¹	141.1	106.4	34.7
Bradford – non–recourse five year investment loan – 2.2% margin 2	6.1	6.1	—
Corporate – three year revolving credit facility – $2.75\% - 2.5\%$ margin ²	40.0	27.0	13.0
Newark – LEP grant	1.0	1.0	—
	188.2	140.5	47.7
Summary			
Joint venture borrowings (Rugby)	36.7	34.5	2.2
Subsidiary borrowings (gross of \pounds l.7m of loan arrangement costs)	151.5	106.0	45.5
	188.2	140.5	47.7
Post-period end			
Manchester New Square (joint venture) – two year nine month development loan (senior) from Housing Investment Fund – 3.23% margin	51.0	_	51.0
Manchester New Square (joint venture) – two year nine month development loan (mezzanine) from Greater Manchester Pension Fund – 7.5% all-in	24.6	_	24.6
Alconbury – ten year construction loan from Huntingdon DC – 2.5% margin	2.0	—	2.0
	77.6		77.6

1 Facilities allow for roll up of interest - included within commitment total.

2 Loan due within three years.

Valuation assumptions - strategic sites

	March 2018 New for 2018			September 2017			
Significant inputs	Alconbury	Rugby	Newark	Wintringham	Alconbury	Rugby	Newark
House price - private (£p.sq.ft)	295	274	205	300	290	270	205
House price – affordable ($\pounds p.sq.ft$)	200	170	125	200	200	170	125
Expected annual house price inflation (%)	3.00	3.00	3.00	3.00	3.25	3.25	3.00
Expected annual cost price inflation (%)	2.00	2.25	2.25	2.25	2.00-2.25	2.00-2.25	2.00-2.25
Land price (£ per NDA)	1,450,000	1,245,000	670,000	1,350,000	1,350,000	1,200,000	665,000
Risk adjusted discount rate (%)	6.00-9.60	6.00-9.70	6.50-10.25	6.75-10.00	6.00-9.75	6.00-9.85	7.00-10.50
Unserviced plot value (£p.sq.ft)	27,500	19,300	6,800	21,300	26,600	18,100	6,500

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